

## Our Supply Chains

### 2025 Performance

Indicator	Target year	2025 performance
ESG risk assessment for 100% of critical suppliers	Annual	100%
10% of critical tier-1 suppliers undergo On-site Audit	Annual	100%

### Critical Suppliers

Total suppliers	Critical Tier 1	Critical non-Tier 1
487	39 (8% of total suppliers)	0

### Critical Suppliers Inclusion

Suppliers communicated on Supplier Code of Conduct	Suppliers risk assessment
39 (100% of total suppliers)	39 (100% of total suppliers)

## Suppliers Risk Management

High- and very High-risk suppliers with Corrective Action or Improvement Plans	Suppliers undergo On-site audit
<p style="text-align: center;">2</p> <p style="text-align: center;">(5.13% of all critical suppliers)</p>	<p style="text-align: center;">4</p> <p style="text-align: center;">(10.26% of all critical suppliers)</p>

Suppliers with a risk assessment score below 70% are classified as high- to very high-risk. In 2025, 2 suppliers were identified with high risk. The Company conducted discussions and a site visit to support the development of risk mitigation measures and control plans in collaboration with the suppliers. In addition, 2 further critical suppliers were selected for unannounced site visits as part of the annual supplier quality monitoring process.

## Suppliers On-site Audit



On-site audits were conducted with all four suppliers to evaluate their operational standards. The results confirmed that all suppliers maintained adequate staffing levels and effective quality control systems. However, certain areas requiring corrective action were identified during the process.

Two suppliers were found to have incomplete safety risk assessments and were directed to complete the assessments accordingly. In addition, one supplier exhibited disorganized equipment storage and insufficient labeling, presenting potential safety risks to on-site

operations. The Company issued an immediate directive for corrective action, and subsequent follow-up confirmed that all required improvements had been fully implemented.

To consolidate the audit findings, the Company convened a joint meeting with all relevant suppliers to review the results and establish a shared corrective action and monitoring plan, ensuring continued compliance with the Company's operational standards.

### Procurement

Local Procurement of Goods and Services in Project Operating Areas	Procurement of Environmentally Friendly Goods and Services
195,978,704.87 THB (4.91% of total procurement value)	448,170.55 THB (0.011% of total procurement value)

### Supplier Development Program

#### *Construction Worker Camp Development Project*

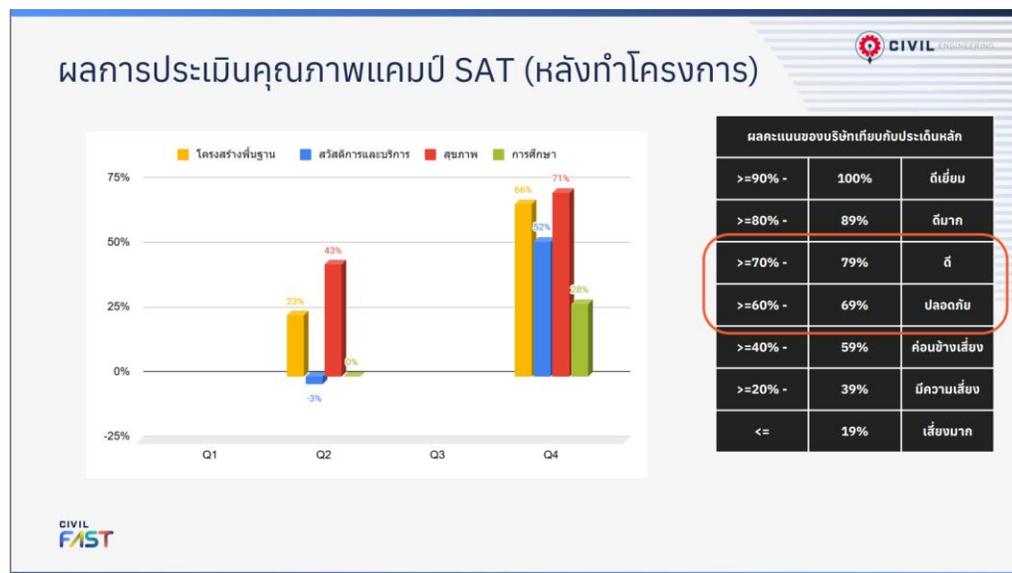
The Company joined [the Building Social Impact Initiative Network](#) in partnership with the Baan Dek Foundation, with the objective of improving living conditions for children and families of construction workers across four dimensions:

- Infrastructure – Safe and standard-compliant living environments
- Welfare and Access to Services – Understanding of human rights and labor rights, including guidance on accessing government services
- Health – Healthcare access and medical benefit entitlements
- Education – Supporting age-appropriate child development

The Company implemented a pilot project in collaboration with a critical supplier (contractor) at the High-Speed Railway Construction Project, Bangkok–Nong Khai Section, Contract 4-7 (Saraburi–Kaeng Khoi). Collaborative support was provided across all stages, including project planning, human rights and construction business training, camp quality

assessment, camp facility improvements, and feedback collection from both contractors and migrant workers to inform ongoing project development.

The Baan Dek Foundation conducted camp quality assessments for both the Company and the contractor, before and after the project. Post-project quality scores improved by more than 200% , reaching a safe threshold and reflecting significantly improved quality of life for workers residing in the camps.



Camp Quality Assessment Results Using the Baan Dek Foundation Criteria  
Before and After Project Implementation



Photos from the Construction Worker Camp Development Project